



US Department
of Transportation
Federal Aviation
Administration

Air Carrier Certificate

This certifies that

COLORADO BY AIR LLC
232 F Street
Salida, CO 81201

has met the requirements of the Federal Aviation Act of 1958, as amended, and the rules, regulations, and standards prescribed thereunder for the issuance of this certificate and is hereby authorized to operate as an air carrier and conduct common carriage operations in accordance with said Act and the rules, regulations, and standards prescribed thereunder and the terms, conditions, and limitations contained in the approved operations specifications.

This certificate is not transferable and, unless sooner surrendered, suspended, or revoked, shall continue in effect indefinitely.

By Direction of the Administrator

BUDDY R. MAKIN
(Signature)

ACTING MANAGER
(Title)

NORTHWEST MOUNTAIN
(Region/Office)

Certificate number: JOWA797K

Effective Date: May 17, 2004

Issued at: DENVER, COLORADO